### 9.1 Linear Programs in canonical form

LP in standard form:

$$
(L P) \begin{cases}\max & z=\sum_{j} c_{j} x_{j} \\ \text { s.t. } & \sum_{j} a_{i j} x_{j} \leq b_{i} \quad \forall i=1, \ldots, m \\ & x_{j} \geq 0 \quad \forall j=1, \ldots, n\end{cases}
$$

where $b_{i} \in \mathbb{R}, \quad \forall i=1, \ldots, m$

But the Simplex method works only on systems of equations!

Introduce nonnegative slack variables $s_{i}$ for each constraint $i$ and convert the standard form into a system of equations.

### 9.1 Linear Programs in canonical form

New LP formulation:

$$
(L P) \begin{cases}\max & z  \tag{1a}\\ \text { s.t. } & z-\sum_{j} c_{j} x_{j}=0 \\ & \sum_{j} a_{i j} x_{j}+s_{i}=b_{i} \quad \forall i=1, \ldots, m \\ & x_{j} \geq 0 \quad \forall j=1, \ldots, n \\ & s_{i} \geq 0 \quad \forall i=1, \ldots, m\end{cases}
$$

where $b_{i} \in \mathbb{R}, \quad \forall i=1, \ldots, m$. This is also called canonical form.

Solving a LP may be viewed as performing the following three tasks

1. Find solutions to the augumented system of linear equations in 1 b and 1 c .
2. Use the nonnegative conditions (1d and 1e) to indicate and maintain the feasibility of a solution.
3. Maximize the objective function, which is rewritten as equation 1a.

### 9.2 Basic feasible solutions and reduced costs

## Definitions

Given that a system $\mathbf{A x}=\mathbf{b}$, where the numbers of solutions are infinite, and $\operatorname{rank}(\mathbf{A})=m(m<n)$, a unique solution can be obtained by setting any $n-m$ variables to 0 and solving for the remaining system of $m$ variables in $m$ equations. Such a solution, if it exists, is called a basic solution. The variables that are set to 0 are called nonbasic variables, denoted by $\mathrm{x}_{\mathrm{N}}$. The variables that are solved are called basic variables, denoted by $\mathbf{x}_{\mathbf{B}}$. A basic solution that contains all nonnegative values is called a basic feasible solution. A basic solution that contains any negative component is called a basic infeasible solution. The $m \times n$ coefficient matrix associated with a give set of basic variables is called a basis, or a basis matrix, and is denoted as $\mathbf{B}$. The number of basic solutions possible in a system of $m$ equations in $n$ variables is calculated by

$$
C_{m}^{n}=\frac{n!}{m!(n-m)!}
$$

### 9.2 Basic feasible solutions and reduced costs

$$
(L P) \begin{cases}\max & \mathbf{c}_{\mathbf{B}}^{\top} \mathbf{x}_{\mathbf{B}}+\mathbf{c}_{\mathbf{N}}{ }^{\top} \mathbf{x}_{\mathrm{N}}  \tag{2}\\ \text { s.t. } & \mathbf{B} \mathbf{x}_{\mathbf{B}}+\mathbf{N} \mathbf{x}_{\mathrm{N}}=\mathbf{b} \\ & \mathbf{x}_{\mathbf{B}}, \mathbf{x}_{\mathbf{N}} \geq \mathbf{0}\end{cases}
$$

Example:
Consider

$$
\begin{array}{r}
x_{1}+x_{2}+x_{3}=6 \\
2 x_{1}+x_{2}+x_{4}=8 \tag{4}
\end{array}
$$

The system has six basic solutions displayed below:

|  | Basic Solution |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 | - 2 | 3 | 4 | 5 | 6 |
| Nonbasic variables $\mathbf{x}_{\mathrm{N}}$ | $\begin{aligned} & x_{1}=0, \\ & x_{2}=0 \end{aligned}$ | $\begin{aligned} & x_{1}=0, \\ & x_{3}=0 \end{aligned}$ | $\begin{aligned} & x_{1}=0, \\ & x_{4}=0 \end{aligned}$ | $\begin{aligned} & x_{2}=0, \\ & x_{3}=0 \end{aligned}$ | $\begin{aligned} & x_{2}=0, \\ & x_{4}=0 \end{aligned}$ | $\begin{aligned} & x_{3}=0, \\ & x_{4}=0 \end{aligned}$ |
| Basic variables $\mathbf{x}_{\mathbf{B}}$ | $\begin{aligned} & x_{3}=6, \\ & x_{4}=8 \end{aligned}$ | $\begin{aligned} & x_{2}=6, \\ & x_{4}=2 \end{aligned}$ | $\begin{aligned} & x_{2}=8, \\ & x_{3}=\overline{\mathrm{nff}} \end{aligned}$ | $x_{1}=6$ <br> sible! | $\begin{aligned} & x_{1}=4, \\ & x_{3}=2 \end{aligned}$ | $\begin{aligned} & x_{1}=2, \\ & x_{2}=4 \end{aligned}$ |

### 9.2 Basic feasible solutions and reduced costs

## Definitions:

A nonbasic variable is called an entering variable if it is selected to become basic in the next basis. Its associated coefficient column is called a pivot column. A basic variable is called a leaving variable if it's selected to become nonbasic in the next basis. Its associated coefficient row is called a pivot row. The element that intersects a pivot column and a pivot row is called a pivot or pivot element. A pivoting operation is a sequence of elementary row operations that makes the pivot element 1 and all other elements 0 in the pivot column.
Two basic feasible solution is said to be adjacent if the set of their basic variables differ by only one basic variable.

### 9.2 Basic feasible solutions and reduced costs

Have constraint matrix:

$$
\mathbf{B} \mathbf{x}_{\mathbf{B}}+\mathbf{N} \mathrm{x}_{\mathbf{N}}=\mathbf{b}
$$

By performing row operations we obtain:

$$
\mathbf{x}_{\mathrm{B}}+\mathrm{B}^{-1} \mathbf{N} \mathbf{x}_{\mathrm{N}}=\mathrm{B}^{-1} \mathbf{b} \Rightarrow \mathbf{x}_{\mathrm{B}}=\mathrm{B}^{-1} \mathbf{b}-\mathbf{B}^{-1} \mathbf{N} \mathrm{x}_{\mathrm{N}}
$$

Substituting into $z=\mathbf{C}_{\mathbf{B}}{ }^{T} \mathbf{x}_{\mathbf{B}}+\mathbf{c}^{\mathbf{N}}{ }^{T} \mathbf{x}_{\mathrm{N}}$ we have

$$
z=\left(\mathbf{c}_{\mathbf{B}}^{T} \mathbf{B}^{-1} \mathbf{N}-\mathbf{c}_{\mathbf{N}}^{T}\right) \mathrm{x}_{\mathrm{N}}
$$

Reduced space and reduced costs
The subspace that contains only the nonbasic variables is referred to a reduced space. The components of the objective row in a reduced space are called reduced costs, denoted by $\overline{\mathbf{c}}$ :

$$
\overline{\mathbf{c}}^{T}=\left(\overline{\mathbf{c}}_{\mathbf{B}}^{T}, \overline{\mathbf{c}}_{\mathrm{N}}^{T}\right)=\left(\mathbf{0}^{T}, \mathbf{C}_{\mathbf{B}}^{T} \mathbf{B}^{-1} \mathbf{N}-\mathbf{c}_{\mathbf{N}}^{T}\right)
$$

### 9.3 The Simplex Method

The Simplex method consists of three steps:

1. Initialization: Find an initial basic solution that is feasible.
2. Iteration: Find a basic solution that is better, adjacent, and feasible.
3. Optimality test: Test if the current solution is optimal. If not, repeat step 2.
4. Iteration: Find a basic solution that is better, adjacent, and feasible.
5. determining the entering variable

A new basic solution will be better if an entering variable is properly chosen.
2. determining the leaving variable

A new basic solution will be feasible if a leaving variable is properly chosen.
3. pivoting on the pivot element for exchange of variables and updating the data in the simplex tableau.

How do we chose?
2. Iteration: Find a basic solution that is better, adjacent, and feasible.

| Basic | $\mathrm{x}_{\mathrm{B}}$ |  |  |  | $\mathrm{x}_{\mathrm{N}}$ |  |  |  | RHS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Variable | $z$ | $x_{B_{1}} \ldots$ | $x_{B_{r}} \ldots$ | $x_{B_{m}}$ | . $\cdot$ | $x_{j} \ldots$ | $x_{k}$ | $\cdots$ | Solution |
| $z$ | 1 | $0 \ldots$ | $0 \ldots$ | 0 | $\cdots$ | $\bar{c}_{j} \quad \ldots$ | $\bar{c}_{k}$ | $\cdots$ | $\bar{b}_{o}$ |
| $x_{B_{1}}$ | 0 | $1 \ldots$ | 0 ... | 0 | ... | $\bar{a}_{1 /} \ldots$ | $\bar{a}_{1 k}$ | . $\cdot$ | $\bar{b}_{1}$ |
| $\vdots$ | $\vdots$ | $\vdots$ | $\vdots$ | $\vdots$ |  | $\vdots$ | : |  |  |
| $x_{B r}$ | 0 | $0 \ldots$ | 1 ... | 0 | $\cdots$ | $\bar{a}_{r j} \ldots$ | $\bar{a}_{r k}$ | $\cdots$ | $b_{r}$ |
| $\vdots$ | : | $\vdots$ |  | i |  |  | : |  |  |
| $x_{B_{\text {m }}}$ | 0 | $0 \quad \ldots$ | $0 \ldots$ | 1 | $\cdots$ | $\bar{a}_{m j} \ldots$ | $\bar{a}_{m k}$ | $\cdots$ | $\bar{b}_{m}$ |

Pick an entering variable $x_{k}=\left\{x_{j} \in \mathbf{x}_{N}: \min _{j} \bar{c}_{j}, \bar{c}_{j}<0\right\}$ with most negative reduced cost. $\rightarrow$ will improve the solution most.

$$
\overline{\mathbf{c}}^{T}=\left(\overline{\mathbf{c}}_{\mathbf{B}}^{T}, \overline{\mathbf{c}}_{\mathbf{N}}^{T}\right)=\left(\mathbf{0}^{T}, \mathbf{c}_{\mathbf{B}}^{T} \mathbf{B}^{-1} \mathbf{N}-\mathbf{c}_{\mathbf{N}}{ }^{T}\right)
$$

2. Iteration: Find a basic solution that is better, adjacent, and feasible.

| Basic Variable | $\mathrm{x}_{\mathrm{B}}$ |  |  |  | $\mathrm{x}_{\mathrm{N}}$ |  |  |  | RHS <br> Solution |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $z$ | $x_{B_{1}} \ldots$ | $x_{B_{r}} \cdots$ | $x_{B_{m}}$ | $\cdots$ | $x_{j} \ldots$ | $x_{k}$ | $\cdots$ |  |
| $z$ | 1 | $0 \ldots$ | $0 \ldots$ | 0 | ... | $\bar{c}_{j} \quad \ldots$ | $\bar{c}_{k}$ | $\cdots$ | $\bar{b}_{o}$ |
| $x_{B_{1}}$ | 0 | $1 \ldots$ | 0 ... | 0 | ... | $\bar{a}_{1 j} \ldots$ | $\bar{a}_{1 k}$ | $\cdots$ | $\bar{b}_{1}$ |
| $\vdots$ | : | $\vdots$ | $\vdots$ | $\vdots$ |  | $\vdots$ | $\vdots$ |  |  |
| $x_{B r}$ | 0 | $0 \quad \ldots$ | 1 ... | 0 | $\cdots$ | $\bar{a}_{r j} \ldots$ | $\bar{a}_{r k}$ | $\cdots$ | $\bar{b}_{r}$ |
| $\vdots$ | : | ! | $\vdots$ | : |  |  | $\vdots$ |  |  |
| $x_{B_{\text {m }}}$ | 0 | $0 \ldots$ | $0 \ldots$ | 1 | $\cdots$ | $\bar{a}_{m j} \ldots$ | $\bar{a}_{m k}$ | $\cdots$ | $\bar{b}_{m}$ |

Pick an entering variable $x_{k}=\left\{x_{j} \in \mathbf{x}_{\mathbf{N}}: \min _{j} \bar{c}_{j}, \bar{c}_{j}<0\right\}$ with most negative reduced cost. $\rightarrow$ will improve the solution most
Pick a leaving variable $x_{B_{r}}=\left\{x_{B_{i}} \in \mathbf{x}_{\mathbf{B}}: \min _{i} \frac{\bar{b}_{i}}{\bar{a}_{i k}}, \bar{a}_{i k}>0\right\}$ Why? Explained in the next slide

| Basic <br> Variable | $\mathrm{x}_{\mathrm{B}}$ |  |  |  |  |  |  | $\mathrm{x}_{\mathrm{N}}$ |  |  | RHS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $z$ | $x_{B_{1}}$ | ... | $x_{B}$ | ... | $x_{B_{m m}}$ | ... | $x_{j} \ldots$ | $x_{k}$ | $\ldots$ | Solution |
| $z$ | 1 | 0 | . | 0 | $\ldots$ | 0 | $\cdots$ | $\bar{c}_{j} \ldots$ | $\bar{c}_{k}$ | ... | $\bar{b}_{o}$ |
| $x_{B_{1}}$ | 0 | 1 | ... | 0 | . | 0 | $\cdots$ | $\bar{a}_{1 j} \ldots$ | $\bar{a}_{1 k}$ | $\cdots$ | $\bar{b}_{1}$ |
| $\vdots$ | $\vdots$ | $\vdots$ |  | $\vdots$ |  | $\vdots$ |  | $\vdots$ | : |  |  |
| $x_{B,}$ | 0 | 0 | $\ldots$ | 1 | $\cdots$ | 0 | $\cdots$ | $\bar{a}_{r j} \ldots$ | $\bar{a}_{r k}$ | $\cdots$ | $\bar{b}_{r}$ |
| $\vdots$ | $\vdots$ | : |  |  |  |  |  |  | : |  |  |
| $x_{B_{\text {m }}}$ | 0 | 0 | $\ldots$ | 0 | ... | 1 | $\cdots$ | $\bar{a}_{m j} \ldots$ | $\bar{a}_{m k}$ | $\ldots$ | $\bar{b}_{m}$ |

When increasing $x_{k}$ from 0 :

$$
\begin{gathered}
z+\bar{c}_{k} x_{k}=\bar{b}_{0} \Rightarrow z=\bar{b}_{0}-\bar{c}_{k} x_{k} \\
\text { and } x_{B_{i}}+\bar{a}_{i k} x_{k}=\bar{b}_{i} \text { or } x_{B_{i}}=\bar{b}_{i}-\bar{a}_{i k} x_{k} \forall i
\end{gathered}
$$

Want new solution to remain feasible.

$$
x_{B_{i}}=\bar{b}_{i}-\bar{a}_{i k} x_{k} \geq 0 \forall i
$$

| Basic | $\mathrm{x}_{\mathrm{B}}$ |  |  |  | $\mathrm{x}_{\mathrm{N}}$ |  |  |  | RHS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Variable | $z$ | $x_{B_{1}} \ldots$ | $x_{B_{r}} \ldots$ | $x_{B_{m}}$ | ... | $x_{j} \ldots$ | $x_{k}$ | $\cdots$ | Solution |
| $z$ | 1 | $0 \ldots$ | $0 \ldots$ | 0 | $\cdots$ | $\bar{c}_{j} \quad \ldots$ | $\bar{c}_{k}$ | $\cdots$ | $\bar{b}_{o}$ |
| $x_{B_{1}}$ | 0 | $1 \ldots$ | $0 \quad \ldots$ | 0 | ... | $\bar{a}_{1 /} \ldots$ | $\bar{a}_{1 k}$ | $\cdots$ | $\bar{b}_{1}$ |
| $\vdots$ | $\vdots$ | $\vdots$ | : | $\vdots$ |  | $\vdots$ | : |  |  |
| $x_{B}$, | 0 | $0 \quad \ldots$ | 1 ... | 0 | $\cdots$ | $\bar{a}_{r j} \ldots$ | $\bar{a}_{r k}$ | $\cdots$ | $b_{r}$ |
| $\vdots$ |  | : |  | i |  |  |  |  |  |
| $x_{B_{\text {m }}}$ | 0 | $0 \quad \ldots$ | $0 \ldots$ | 1 | $\cdots$ | $\bar{a}_{m j} \ldots$ | $\bar{a}_{m k}$ | - $\cdot$ | $\bar{b}_{m}$ |

$$
x_{B_{i}}=\bar{b}_{i}-\bar{a}_{i k} x_{k} \geq 0 \forall i
$$

$\bar{a}_{i k}<0$ : then $x_{B_{i}}$ increases as $x_{k}$ increases $\overline{\bar{a}}_{i k}>0$ : then $x_{B_{i}}$ decreases as $x_{k}$ increases

To satisfy nonnegativity $x_{k}$ is increased until $x_{B_{i}}$ drops to zero. The first basic variable dropping to zero is

$$
x_{B_{r}}=\left\{x_{B_{i}} \in \mathbf{x}_{\mathbf{B}}: \min _{i} \frac{\bar{b}_{i}}{\frac{\bar{a}_{i k}}{\bar{a}}}, \bar{a}_{i k}>0\right\}
$$

## Updating the Simplex Tableau

| Basic | $\mathrm{x}_{\text {B }}$ |  |  |  |  |  | $\mathrm{x}_{\mathrm{N}}$ |  |  |  | RHS Solution |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Variable | $z$ | $x_{B_{1}}$ | .. | $x_{B r}$ | $\ldots$ | $x_{B_{m}}$ | ... | $x_{j} \ldots$ | $x_{k}$ | $\cdots$ |  |
| $z$ | 1 | 0 | . $\cdot$ | 0 | $\cdots$ | 0 | . ${ }^{\text {r }}$ | $\bar{c}_{\text {c }} \quad \ldots$ | $\bar{c}_{k}$ | $\cdots$ | $\bar{b}_{o}$ |
| $x_{B_{1}}$ | 0 | 1 | .. | 0 | .. | 0 | ... | $\bar{a}_{1 /} \ldots$ | $\bar{a}_{1 k}$ | $\cdots$ | $\bar{b}_{1}$ |
| $\vdots$ | ! | $\vdots$ |  | $\vdots$ |  | $\vdots$ |  | : | $\vdots$ |  |  |
| $x_{B r}$ | 0 | 0 | . | 1 | ... | 0 | . | $\bar{a}_{r j} \ldots$ | $\bar{a}_{r k}$ | - | $\bar{b}_{r}$ |
| $\vdots$ | : | $\vdots$ |  | $\vdots$ |  | ! |  |  | $\vdots$ |  |  |
| $x_{B_{m}}$ | 0 | 0 |  | 0 |  | 1 | ... | $\bar{a}_{m j} \ldots$ | $\bar{a}_{m k}$ | $\cdots$ | $\bar{b}_{m}$ |

1. Divide row $r$ by $\bar{a}_{r k}$.
2. $\forall i \neq r$, update the $i$ th row by adding to it $\left(-\bar{a}_{i k}\right)$ times the new $r$ th row.
3. Update row 0 by adding to it $\bar{c}_{k}$ times the new $r$ th row.

## Updating the Simplex Tableau

1. Divide row $r$ by $\bar{a}_{r k}$.
2. $\forall i \neq r$, update the $i$ th row by adding to it $\left(-\bar{a}_{i k}\right)$ times the new $r$ th row.
3. Update row 0 by adding to it $\bar{c}_{k}$ times the new $r$ th row.

| Basic <br> Variable | $\mathrm{x}_{\mathrm{B}}$ |  |  |  |  |  | $\mathrm{x}_{\mathrm{N}}$ |  |  |  | RHS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $z$ | $x_{B_{1} \ldots}$ | $x_{B_{r}}$ | $\ldots$ | $x_{B_{m}}$ | $\cdots$ | $x_{j}$. | $\cdots$ | $x_{k}$ | $\cdots$ | Solution |
| $z$ |  | $0 \ldots$ | $\frac{\bar{b}_{r}}{\overline{a_{r k}}}$ | $\cdots$ | 0 |  | $\bar{c}_{j}-\frac{\bar{u}_{r j}}{\bar{a}_{r k}} \bar{c}_{k}$ | ... | 0 |  | $\bar{b}_{o}-\frac{\bar{b}_{r}}{\bar{a}_{r k}} \bar{c}_{k}$ |
| $x_{81}$ | 0 | 1 ... | $\frac{\bar{a}_{1 k}}{\bar{a}_{r k}}$ | $\ldots$ | 0 | $\cdots$ | $\bar{a}_{y}-\frac{\bar{a}_{r j}}{\bar{a}_{r k}} \bar{a}_{1 k}$ | $\cdots$ | . | O ... | $\bar{b}_{1}-\frac{\bar{b}_{r}}{\bar{a}_{e k}} \bar{a}_{1 k}$ |
| $\vdots$ |  | . | $\vdots$ |  | ! |  | 仡 |  | - | ! | - |
| $x_{k}$ | 0 | $0 \ldots$ | $\frac{1}{\bar{a}_{r k}}$ | $\cdots$ | 0 |  | $\frac{\bar{a}_{r j}}{\bar{a}_{r k}}$ |  | . 1 | 1 ... | $\frac{\bar{b}_{r}}{\bar{a}_{r k}}$ |
| $\vdots$ |  | $\vdots$ | $\vdots$ |  | $\vdots$ |  | $\vdots$ |  |  | ! | , |
| $x_{B_{m m}}$ |  | $0 \ldots$ | $\frac{\bar{a}_{r t k}}{\bar{a}_{r k}}$ | ... | 1 |  | $\bar{a}_{m j}-\frac{\bar{a}_{r j}}{\bar{a}_{r k}} \bar{a}_{m k}$ |  |  | $0 \ldots$ | $\bar{b}_{m}-\frac{\bar{b}_{\mathrm{r}}}{\bar{a}_{r k}} \bar{a}_{m k}$ |

Optimality Test: An optimal solution is found if there is no adjacent basic feasible solution that can improve the objective value. (That is, all reduced costs for nonbasic variables are positive.

## Find initial basic feasible solution

Construct phase-I problem:
Example

$$
(L P) \begin{cases}\max & z=4 x_{1}+3 x_{2}  \tag{5}\\ \text { s.t. } & x_{1}+x_{2} \leq 6 \\ & 2 x_{1}+x_{2} \leq 8 \\ & -2 x_{1}+x_{2} \geq 2 \\ x_{1}, x_{2} \geq 0 & \end{cases}
$$

1) Convert each constraint so RHS is nonnegative. Then do the following: <-form: add nonnegative slack variable
$=$-form: add nonegative artificial variable (basic variables for a stating basis)
$\geq$-form: add nonnegative slack variable and nonnegative artificial variable

## Find initial basic feasible solution

Construct phase-I problem:

## Example

$$
(L P) \begin{cases}\max & z=4 x_{1}+3 x_{2}  \tag{6}\\ \text { s.t. } & x_{1}+x_{2}+s_{1}=6 \\ & 2 x_{1}+x_{2}+s_{2}=8 \\ & -2 x_{1}+x_{2}+s_{3}+x^{a}=2 \\ x_{1}, x_{2}, s_{1}, s_{2}, s_{3}, x^{a} \geq 0 & \end{cases}
$$

1) Convert each constraint so RHS is nonnegative. Then do the following: <-form: add nonnegative slack variable
$=$-form: add nonegative artificial variable (basic variables for a stating basis)
$\geq$-form: add nonnegative slack variable and nonnegative artificial variable

## Find initial basic feasible solution

Construct phase-I problem:
Example

$$
(L P) \begin{cases}\max & z=4 x_{1}+3 x_{2}  \tag{7}\\ \text { s.t. } & x_{1}+x_{2}+s_{1}=6 \\ & 2 x_{1}+x_{2}+s_{2}=8 \\ & -2 x_{1}+x_{2}+s_{3}+x^{a}=2 \\ x_{1}, x_{2}, s_{1}, s_{2}, s_{3}, x^{a} \geq 0 & \end{cases}
$$

2) Solve a phase I problem by minimizing the sum of artificial variables using the same set of constraints.

## Find initial basic feasible solution

Construct phase-I problem:
Example

$$
\text { (Phase l) } \begin{cases}\min & z=x^{a}  \tag{8}\\ \text { s.t. } & x_{1}+x_{2}+s_{1}=6 \\ & 2 x_{1}+x_{2}+s_{2}=8 \\ & -2 x_{1}+x_{2}+s_{3}+x^{a}=2 \\ x_{1}, x_{2}, s_{1}, s_{2}, s_{3}, x^{a} \geq 0 & \end{cases}
$$

2) Solve a phase I problem by minimizing the sum of artificial variables using the same set of constraints.

Find initial basic feasible solution

| Basic Variable | $-z^{a}$ | $x_{1}$ | $x_{2}$ | $s_{1}$ | $s_{2}$ | $s_{3}$ | $x^{a}$ | RHS |
| :--- | :--- | ---: | :--- | :--- | :--- | :--- | :--- | :--- |
| $-z^{a}$ | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
| $s_{1}$ | 0 | 1 | 1 | 1 | 0 | 0 | 0 | 6 |
| $s_{2}$ | 0 | 2 | 1 | 0 | 1 | 0 | 0 | 8 |
| $x^{a}$ | 0 | -2 | 1 | 0 | 0 | -1 | 1 | 2 |

Find initial basic feasible solution

| Basic Variable | $-z^{a}$ | $x_{1}$ | $x_{2}$ | $s_{1}$ | $s_{2}$ | $s_{3}$ | $x^{a}$ | RHS |
| :--- | :--- | ---: | :--- | :--- | :--- | :--- | :--- | :--- |
| $-z^{a}$ | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
| $s_{1}$ | 0 | 1 | 1 | 1 | 0 | 0 | 0 | 6 |
| $s_{2}$ | 0 | 2 | 1 | 0 | 1 | 0 | 0 | 8 |
| $x^{a}$ | 0 | -2 | 1 | 0 | 0 | -1 | 1 | 2 |

$x^{a}$ basic variable. Reduced cost should be 0 .
$\Downarrow$

| Basic Variable | $-z^{a}$ | $x_{1}$ | $x_{2}$ | $s_{1}$ | $s_{2}$ | $s_{3}$ | $x^{a}$ | RHS |
| :--- | :--- | ---: | :--- | :--- | :--- | :--- | :--- | ---: |
| $-z^{a}$ | 1 | 2 | -1 | 0 | 0 | 1 | 0 | -2 |
| $s_{1}$ | 0 | 1 | 1 | 1 | 0 | 0 | 0 | 6 |
| $s_{2}$ | 0 | 2 | 1 | 0 | 1 | 0 | 0 | 8 |
| $x^{a}$ | 0 | -2 | 1 | 0 | 0 | -1 | 1 | 2 |

Find initial basic feasible solution

| Basic Variable | $-z^{a}$ | $x_{1}$ | $x_{2}$ | $s_{1}$ | $s_{2}$ | $s_{3}$ | $x^{a}$ | RHS |
| :--- | :--- | ---: | :--- | :--- | :--- | :--- | :--- | ---: |
| $-z^{a}$ | 1 | 2 | -1 | 0 | 0 | 1 | 0 | -2 |
| $s_{1}$ | 0 | 1 | 1 | 1 | 0 | 0 | 0 | 6 |
| $s_{2}$ | 0 | 2 | 1 | 0 | 1 | 0 | 0 | 8 |
| $x^{a}$ | 0 | -2 | 1 | 0 | 0 | -1 | 1 | 2 |

$x_{2}$ entering variable, $x^{a}$ leaving variable

| $\Downarrow$ |  |  |  |  |  |  |  |  |
| :--- | :--- | ---: | :--- | :--- | :--- | :--- | :--- | :--- |
| Basic Variable | $-z^{a}$ | $x_{1}$ | $x_{2}$ | $s_{1}$ | $s_{2}$ | $s_{3}$ | $x^{a}$ | RHS |
| $-z^{a}$ | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
| $s_{1}$ | 0 | 3 | 0 | 1 | 0 | 1 | -1 | 4 |
| $s_{2}$ | 0 | 4 | 0 | 0 | 1 | 1 | -1 | 6 |
| $x_{2}$ | 0 | -2 | 1 | 0 | 0 | -1 | 1 | 2 |

Find initial basic feasible solution

| Basic Variable | $-z^{a}$ | $x_{1}$ | $x_{2}$ | $s_{1}$ | $s_{2}$ | $s_{3}$ | $x^{a}$ | RHS |
| :--- | :--- | ---: | :--- | :--- | :--- | :--- | :--- | :--- |
| $-z^{a}$ | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
| $s_{1}$ | 0 | 3 | 0 | 1 | 0 | 1 | -1 | 4 |
| $s_{2}$ | 0 | 4 | 0 | 0 | 1 | 1 | -1 | 6 |
| $x_{2}$ | 0 | -2 | 1 | 0 | 0 | -1 | 1 | 2 |

$x^{a}$ no longer in basis. Have basic feasible solution for original problem.
$\Downarrow$

| Basic Variable | $z$ | $x_{1}$ | $x_{2}$ | $s_{1}$ | $s_{2}$ | $s_{3}$ | RHS |
| :--- | ---: | ---: | :--- | :--- | :--- | ---: | ---: |
| z | 1 | -4 | -3 | 0 | 0 | 0 | 0 |
| $s_{1}$ | 0 | 3 | 0 | 1 | 0 | 1 | 4 |
| $s_{2}$ | 0 | 4 | 0 | 0 | 1 | 1 | 6 |
| $x_{2}$ | 0 | -2 | 1 | 0 | 0 | -1 | 2 |

Find initial basic feasible solution

| Basic Variable | $z$ | $x_{1}$ | $x_{2}$ | $s_{1}$ | $s_{2}$ | $s_{3}$ | RHS |
| :--- | ---: | ---: | :--- | :--- | :--- | :--- | :--- |
| z | 1 | -4 | -3 | 0 | 0 | 0 | 0 |
| $s_{1}$ | 0 | 3 | 0 | 1 | 0 | 1 | 4 |
| $s_{2}$ | 0 | 4 | 0 | 0 | 1 | 1 | 6 |
| $x_{2}$ | 0 | -2 | 1 | 0 | 0 | -1 | 2 |

Negative constants in row 0 for basic variable $\Longrightarrow$ not in canonical form (coefficient of basic variable $x_{2}$ is negative).
$\Downarrow$

| Basic Variable | $z$ | $x_{1}$ | $x_{2}$ | $s_{1}$ | $s_{2}$ | $s_{3}$ | RHS |
| :--- | ---: | ---: | :--- | :--- | :--- | :--- | :--- |
| $z$ | 1 | -10 | 0 | 0 | 0 | -3 | 6 |
| $s_{1}$ | 0 | 3 | 0 | 1 | 0 | 1 | 4 |
| $s_{2}$ | 0 | 4 | 0 | 0 | 1 | 1 | 6 |
| $x_{2}$ | 0 | -2 | 1 | 0 | 0 | -1 | 2 |

Find initial basic feasible solution

| Basic Variable | $z$ | $x_{1}$ | $x_{2}$ | $s_{1}$ | $s_{2}$ | $s_{3}$ | RHS |
| :--- | ---: | ---: | :--- | :--- | :--- | :--- | ---: |
| $z$ | 1 | -10 | 0 | 0 | 0 | -3 | 6 |
| $s_{1}$ | 0 | 3 | 0 | 1 | 0 | 1 | 4 |
| $s_{2}$ | 0 | 4 | 0 | 0 | 1 | 1 | 6 |
| $x_{2}$ | 0 | -2 | 1 | 0 | 0 | -1 | 2 |

$x_{1}$ entering variable and $s_{1}$ leaving variable.
No negative coefficients in row 0 . Optimal! $\Downarrow$

| Basic Variable | $z$ | $x_{1}$ | $x_{2}$ | $s_{1}$ | $s_{2}$ | $s_{3}$ | RHS |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $z$ | 1 | 0 | 0 | $10 / 3$ | 0 | $1 / 3$ | $58 / 3$ |
| $x_{1}$ | 0 | 1 | 0 | $1 / 3$ | 0 | $1 / 3$ | $4 / 3$ |
| $s_{2}$ | 0 | 0 | 0 | $-4 / 3$ | 1 | $-1 / 3$ | $2 / 3$ |
| $x_{2}$ | 0 | 0 | 1 | $2 / 3$ | 0 | $-1 / 3$ | $14 / 3$ |

9.5 Geometric interpretation of the simplex method


$$
\begin{aligned}
x_{1}+x_{2} & \leq 6 \\
2 x_{1}+x_{2} & \leq 8
\end{aligned}
$$

The system has six basic solutions displayed below:

|  | Basic Solution |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 | $\cdot$ | 3 | 4 | 5 | 6 |
| Nonbasic | $x_{1}=0$, | $x_{1}=0$, | $x_{1}=0$, | $x_{2}=0$, | $x_{2}=0$, | $x_{3}=0$, |
| variables $\mathbf{x}_{\mathrm{N}}$ | $x_{2}=0$ | $x_{3}=0$ | $x_{4}=0$ | $x_{3}=0$ | $x_{4}=0$ | $x_{4}=0$ |
| Basic variables | $x_{3}=6$, | $x_{2}=6$, | $x_{2}=8$, | $x_{1}=6$, | $x_{1}=4$, | $x_{1}=2$, |
| $\mathbf{x}_{\mathbf{B}}$ | $x_{4}=8$ | $x_{4}=2$ | $x_{3}=-2$ | $x_{4}=-4$ | $x_{3}=2$ | $x_{2}=4$ |

### 9.5 Geometric interpretation of the simplex method

## Example of a degenerate system



$$
\begin{aligned}
x_{1}+x_{2} & \leq 6 \\
2 x_{1}+x_{2} & \leq 8(12) \\
x_{1} & \leq 4
\end{aligned}
$$

Degenerate solutions!
Basic Solution Same-solution, different basis


# 9.5 Geometric interpretation of the simplex method 

> Identifying an Extreme Ray in a Simplex Tableau

Extreme ray

$$
\mathbf{x}=\mathbf{x}_{0}+\mathbf{d} \lambda, \quad \lambda \geq 0
$$

where $\mathbf{x}_{0}$ is the root or vertex and $\mathbf{d}$ is the extreme direction.

### 9.5 Geometric interpretation of the simplex method

## Example

$$
(L P) \begin{cases}\max & z=4 x_{1}+3 x_{2} \\ \text { s.t. } & -x_{1}+x_{2} \leq 4 \\ & x_{1}-2 x_{2} \leq 2 \\ & x_{1}, x_{2} \geq 0\end{cases}
$$



> Extreme ray
> $\binom{2}{0}+\lambda\binom{2}{1}, \quad \lambda \geq 0$
9.5 Geometric interpretation of the simplex method
$x_{1}$ entering variable, $x_{4}$ leaving variable.

| Basic Variable | $z$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | RHS |
| :--- | ---: | ---: | ---: | :--- | :--- | ---: |
| $z$ | 1 | -4 | -3 | 0 | 0 | 0 |
| $x_{3}$ | 0 | -1 | 1 | 1 | 0 | 4 |
| $x_{4}$ | 0 | 1 | -2 | 0 | 1 | 2 |


| Basic Variable | $z$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | RHS |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $z$ | 1 | 0 | -11 | 0 | 4 | 8 |
| $x_{3}$ | 0 | 0 | -1 | 1 | 1 | 6 |
| $x_{1}$ | 0 | 1 | -2 | 0 | 1 | 2 |

9.5 Geometric interpretation of the simplex method
$x_{1}$ entering variable, $x_{4}$ leaving variable.

| Basic Variable | $z$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | RHS |
| :--- | ---: | ---: | ---: | :--- | :--- | :--- |
| $z$ | 1 | -4 | -3 | 0 | 0 | 0 |
| $x_{3}$ | 0 | -1 | 1 | 1 | 0 | 4 |
| $x_{4}$ | 0 | 1 | -2 | 0 | 1 | 2 |

Unbounded!

| Basic Variable | $z$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | RHS |
| :--- | :--- | :--- | :---: | :---: | :---: | :---: |
| $z$ | 1 | 0 | -11 | 0 | 4 | 8 |
| $x_{3}$ | 0 | 0 | -1 | 1 | 1 | 6 |
| $x_{1}$ | 0 | 1 | -2 | 0 | 1 | 2 |

### 9.5 Geometric interpretation of the simplex method

Simplex tableau reveals that current basic feasible solutions is

$$
\mathbf{x}=(2,0,6,0)^{T}=\mathbf{x}_{0}
$$

The pivot column is

$$
\overline{\mathrm{a}}_{2}=\binom{-1}{-2}
$$

To ensure feasiblility

$$
\left(\begin{array}{l}
2 \\
0 \\
6 \\
0
\end{array}\right)-\left(\begin{array}{c}
-2 \\
0 \\
-1 \\
0
\end{array}\right) x_{2} \geq\left(\begin{array}{l}
0 \\
0 \\
0 \\
0
\end{array}\right), x_{2} \geq 0
$$

The extreme direction is $\mathbf{d}=(2,0,1,0)^{T}$

### 9.5 Geometric interpretation of the simplex method

General description (maximization problem):

Have basic feasible solution with $\bar{c}_{k}<0$ and $\overline{a_{i k}} \leq 0 \forall i$ for some nonbasic variable $x_{k}$ (i.e. unbounded solution).
Also $\mathbf{x}_{\mathbf{B}}=\overline{\mathbf{b}}-\overline{\mathbf{a}}_{k} x_{k}$
Coefficient of entering variable $x_{k}$ is 1 , so $\mathbf{x}_{\mathbf{N}}=\mathbf{e}_{k}$
This yields

$$
\mathbf{x}=\binom{\mathbf{x}_{\mathbf{B}}}{\mathbf{x}_{\mathbf{N}}}=\binom{\overline{\mathbf{b}}-\overline{\mathbf{a}}_{k} x_{k}}{\mathbf{e}_{k}} x_{k}=\binom{\overline{\mathbf{b}}}{\overline{\mathbf{0}}}+\binom{\overline{\mathbf{a}}_{k}}{\mathbf{e}_{k}} x_{k}
$$

The extreme ray is now given by:

$$
\mathbf{x}=\mathbf{x}_{0}+\mathbf{d} \lambda, \quad \lambda \geq 0
$$

where $\mathbf{x}_{0}=\binom{\overline{\mathbf{b}}}{\overline{\mathbf{0}}}, \mathbf{d}=\binom{\overline{\mathbf{a}}_{k}}{\mathbf{e}_{k}}$ and $\lambda=x_{k}$

### 9.6 The Simplex Method for upper bounded variables

Have variables with upper and lower bound.

$$
x_{j} \geq l_{j}, \quad x_{j} \leq u_{j}
$$

The lower bound can be handled by a simple variable substitution:

$$
x_{j}^{\prime}=x_{j}-l_{j}, \quad x_{j}^{\prime} \geq 0
$$

Upper bounds are slightly more tricky.

### 9.6 The Simplex Method for upper bounded variables

Upper bounded variable: basic concept
Allow an upper bounded variable to be nonbasic if $x_{j}=0$ (as usual) or $x_{j}=u_{j}$.
Using the following strategy.
Change variable to $\bar{x}_{j}$ defined by the relationship

$$
x_{j}+\bar{x}_{j}=u_{j} \quad \Rightarrow \bar{x}_{j}=u_{j}-x_{j}
$$

Note! If $x_{j}=0, \bar{x}_{j}=u_{j}$ and vice versa.

### 9.6 The Simplex Method for upper bounded variables

Suppose solving a maximization problem using the simplex method. An entering variable is chosen as usual. The method for choosing a leaving variable is altered. Have three cases:
Case 1: $x_{k}$ cannot exceed the minimum ratio $\theta=\min _{i}\left\{\frac{\bar{b}_{i}}{\bar{a}_{i k}}, \bar{a}_{i k}>0\right\}$ as usual.
Case 2: $x_{k}$ cannot exceed the amount by which will cause one or more current basic feasible variables to exceed its upper bound. (Denote amount by $\left.\theta^{\prime}=\min _{i}\left\{\frac{u_{i}-\bar{b}_{i}}{-\overline{\mathrm{a}}_{i k}}, \quad \bar{a}_{i k}<0\right\}\right)$
Case 3: $x_{k}$ cannot exceed its upper bound $u_{k}$.

### 9.6 The Simplex Method for upper bounded variables

Denote $\Delta=\min \left\{\theta, \theta^{\prime}, u_{k}\right\}$

If $\Delta=\theta$ : then determina leaving variable $x_{k}$ and perform ordinary pivoting. If $\Delta=\theta^{\prime}$ : then replace leaving variable $x_{B_{r}}$ with $u_{B_{r}}-\bar{x}_{B_{r}}$ in row $r$ and the "label" for $x_{B_{r}}$ with $\bar{x}_{B_{r}}$ and perform ordinary pivoting. If $\Delta=u_{k}$ : then replace the entering variable $x_{k}$ with $u_{k}-\bar{x}_{k}$ in each row of the tableau, and $x_{k}$ with $\bar{x}_{k}$ in the "label" row. Go to step one and do an optimality test.
9.6 The Simplex Method for upper bounded variables - Example

$$
(L P) \begin{cases}\max & z=4 x_{1}+3 x_{2} \\ \text { s.t. } & x_{1}+x_{2} \leq 6 \\ & 2 x_{1}+x_{2} \leq 8 \\ & x_{1} \geq 1 \\ & 1 \leq x_{2} \leq 3\end{cases}
$$

$$
(L P) \begin{cases}\max & z=4 x_{1}^{\prime}+3 x_{2}^{\prime}+7 \\ \text { s.t. } & x_{1}^{\prime}+x_{2}^{\prime}+s_{1}=4 \\ & 2 x_{1}^{\prime}+x_{2}^{\prime}+s_{2}=5 \\ & x_{2}^{\prime} \leq 2 \\ & x_{1}^{\prime}, x_{2}^{\prime} \geq 0\end{cases}
$$

Using $x_{1}^{\prime}=x_{1}-1$ and $x_{2}^{\prime}=x_{2}-1$.
9.6 The Simplex Method for upper bounded variables - Example

Let $x_{2}^{\prime}+\bar{x}_{2}^{\prime}=2$. starting base is $s_{1}, s_{2}$. Initial tableau is:

| Basic Variable | $z^{*}$ | $x_{1}^{\prime}$ | $x_{2}^{\prime}$ | $s_{1}$ | $s_{2}$ | RHS |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| $z$ | 1 | -4 | -3 | 0 | 0 | 7 |
| $s_{1}$ | 0 | 1 | 1 | 1 | 0 | 4 |
| $s_{2}$ | 0 | 2 | 1 | 0 | 1 | 5 |

Not optimal! $x_{1}^{\prime}$ is entering variable. $\theta^{\prime}$ does not exist since $\bar{a}_{11}, \bar{a}_{21} \geq 0$.

$$
\theta=\min \left\{\frac{4}{1}, \frac{5}{2}\right\}=2.5
$$

$s_{2}$ leaving variable
9.6 The Simplex Method for upper bounded variables - Example

| Basic Variable | $z$ | $x_{1}^{\prime}$ | $x_{2}^{\prime}$ | $s_{1}$ | $s_{2}$ | RHS |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| $z$ | 1 | 0 | -1 | 0 | 2 | 17 |
| $s_{1}$ | 0 | 0 | 0.5 | 1 | -0.5 | 1.5 |
| $x_{1}^{\prime}$ | 0 | 1 | 0.5 | 0 | 0.5 | 2.5 |

Not optimal! $x_{2}^{\prime}$ entering variable. Still haven't any $\theta^{\prime}$. Since $x_{2} \leq 2$, $\Delta=\min \left\{\theta=3, u_{2}^{\prime}=2\right\}$. Replace $x_{2}^{\prime}$ with $2-\bar{x}_{2}^{\prime}$.
9.6 The Simplex Method for upper bounded variables - Example

| Basic Variable | $z$ | $x_{1}^{\prime}$ | $x^{\prime} x_{2}^{\prime}$ | $s_{1}$ | $s_{2}$ | RHS |
| :--- | :--- | :--- | ---: | :--- | ---: | :--- |
| $z$ | 1 | 0 | 1 | 0 | 2 | 19 |
| $s_{1}$ | 0 | 0 | -0.5 | 1 | -0.5 | 0.5 |
| $x_{1}^{\prime}$ | 0 | 1 | -0.5 | 0 | 0.5 | 1.5 |

Optimal!

